

Annual Report

20
25



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1.1 Institutional information

The enterprise

Roskilde Universitet
Universitetsvej 1
4000 Roskilde

Tel. +45 4674 2000
Email address: ruc@ruc.dk

CVR number: 29 05 75 59
Financial year: 1 January – 31 December
Municipality: Roskilde

Board of directors

Acting Chairman

Dea Forchhammer, Director of Ungdomsøen

Other external members

Henric Johnson, Vice-Chancellor of Blekinge Institute of Technology
Marie Stærke, self-employed
Line Groes, independent advisor

Internal members

Eline Bjerrum Brandrup, special consultant, elected by the tech-admin staff (TAP)
Kristian Nagel Delica, associate professor, elected by the academic staff (VIP)
Mads Hansen Bager, master's degree student in Working Life
Lauge Lunding Bach, master's degree student in Global and Development Studies

The Rectorate

Rector Rasmus Antoft
Acting Pro-rector Bjørn Thomassen
University Director Henrik Zobbe

Institution auditor

Deloitte
Statsautoriseret Revisionspartnerselskab
Weidekampsgade 6
2300 Copenhagen S

Banks

Danske Bank
Bernstorffsgade 40
1577 København V

Jyske Bank
Vestergade 8-16
8600 Silkeborg

1.2 Presentation of the institution

Roskilde University is a state-funded, independent institution under the supervision of the Ministry of Higher Education and Science. Roskilde University is subject to Consolidating Act no. 391 of 10 April 2024 (the Universities Act).

Profile and Strategy

Profile

Roskilde University's primary objective is to contribute to experimental, innovative forms of learning, research and problem-solving that contribute to the further development of society. As a university, we have a duty to not simply follow developments or contribute to understanding them. We must also help shape them. In collaboration with the outside world, we must ask the questions that no one can yet imagine the answers to. We must pose the questions that enables us to create sustainable solutions to the major challenges we will face in the future, both nationally and globally, in areas such as the environment, inequality, democracy, health and cultural encounters. Asking the right questions requires time and professional immersion – and it requires free, creative thought. This is what we train our students in and what our researchers delve into.

Strategy

With Strategy RUC 2030: Interconnected, Roskilde University has set the tone and direction for the university's development in a longer perspective. Particularly prominent is the desire to focus and strengthen the university's research contribution and profile. This is because high-quality research is a fundamental prerequisite for the university's academic and societal impact, and for its ability to offer research-based programmes of the highest quality and to produce highly sought-after graduates for the future. Strategy RUC 2030: Interconnected is implemented via the strategic framework contract.



The Rectorate

Rector Rasmus Antoft
Acting Pro-rector Bjørn Thomassen
University Director Henrik Zobbe



Board of directors

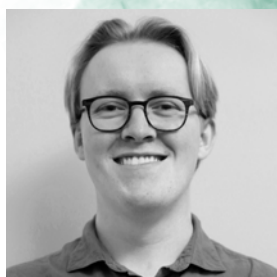
Dea Forchhammer,
Acting Chairman
Marie Stærke
Henric Johnson



Line Groes
Eline Bjerrum Brandrup
Kristian Nagel Delica



Mads Hansen Bager
Lauge Lunding Bach



1.3 Management report

1.3.1 Academic results of the year

Overall, 2025 was a year marked by good results, including:

- A leap up the international Shanghai Ranking, where Roskilde University is now ranked no. 3 in the world in the field of Public Administration, which is an improvement from no. 5 in 2024.
- A step up to no. 401-500 in the Times Higher Education Ranking (THE). Roskilde University is therefore classified as one of the 500 best research-intensive universities worldwide.
- Winning of external grants for research and development projects worth a total of DKK 213 million.
- Decision on the future overall graduate landscape from 2028 in the wake of the government's reform of university education.
- Establishment of a new centre for societal security and resilience.

The year has been particularly marked by extensive work in the university management and administration with the adoption and implementation of the government's master's degree reform, as well as initiatives to achieve a better balance in the admission of international students to ensure the quality of Roskilde University's education programmes.

Research

Building on the RUC 2030: Interconnected strategy, Roskilde University has been working throughout 2025 towards realising the university's mission to bring about sustainable social change through pioneering research. The work involves close interaction with the surrounding community, both regionally, nationally and internationally.

In 2025, Roskilde University has focused on developing and supporting our areas of research strength. Research is an important part of Roskilde University's strategic efforts, where the university's goal is to be a strong international university that creates value for the region and for society.

In 2025, Roskilde University established a new research centre for societal security and resilience, the Centre for Societal Security and Resilience (SECURE). SECURE aims to gather and develop research into societal security and resilience at the highest international level. The centre will also function as a link between research and practice and strengthen the dialogue with authorities, business and civil society. The goal is to create new knowledge and new solutions that can contribute to a more robust and resilient society.

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In 2025, Roskilde University took a leap up the international Shanghai Ranking and is now ranked No. 3 in the world in the area of Public Administration, which is an improvement from No. 5 in 2024. The ranking cements the university's position as one of the absolute strongest research environments in the field.





Publication and research dissemination, including appointments and awards

In 2025, many of Roskilde University's researchers also made a mark in the outside world and in the media. Thus, three researchers were included in this year's list from the Danish Association of Masters and PhDs of Denmark's most cited experts. This involved:

- Professor Bent Greve – welfare and labour market
- Associate Professor Rasmus Dahlberg – disaster research (Danish Defence Academy / Roskilde University)
- Professor Eva Sørensen – municipal politics

Roskilde University's researchers could also use their knowledge and skills in various councils and boards in 2025. Examples include:

- Roskilde University will be responsible for publishing The Journal of Sustainability, thereby bolstering the university's profile within sustainability research. Associate Professor Julian Kirchherr will lead the group of editors, which includes, among others, the four most cited and recognised researchers in the field of sustainability.
- Professor Jesper Ryberg has been appointed as a new professional member of the Danish Board on Research Misconduct. The board handles cases of scientific misconduct and consists of recognised researchers representing various scientific research areas.

In March 2025, the Carlsberg Foundation selected Jesper Ryberg, professor of ethics and philosophy of law, as researcher of the month. In a Semper Ardens: Advance grant from the Carlsberg Foundation, Jesper Ryberg investigates the ethical and legal challenges that arise in connection with the use of artificial intelligence in legal systems.

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In 2025, Roskilde University also made a leap in the Times Higher Education (THE) Ranking to the 401-500 category, with a significant increase especially in teaching and research quality. The category includes prominent research universities such as Coimbra, Porto, Genoa and Regensburg. Within Social Sciences, the university ranks 201-250 worldwide.

Open and Inclusive research

In 2025, Roskilde University has continued to have a strong focus on involving citizens, organisations and other external actors in the research process to ensure that the university's research creates value in society and for the region.

In 2025, Roskilde University revised its data management policy and prepared a more user-friendly template for data management plans, which is expected to be adopted in 2026. There has also been targeted work to increase the proportion of Open Access publications in accordance with Denmark's national strategy for Open Access. As a result of this, in May 2025, Roskilde University achieved the highest result in the overall measurement period, which ran from 2018-2025. Furthermore, through the collaboration with the Royal Library, a number of license agreements have been entered into with scientific publishers regarding the possibility of publishing with Open Access.

Assessment and evaluation of research and innovation at Roskilde University

Roskilde University has signed the Agreement on Reforming Research Assessment (ARRA) and joined the Coalition on Advancing Research Assessment (CoARA). The university is part of the Danish CoARA network and in 2025 was a co-signatory on an application for the establishment of a so-called National Chapter under CoARA. In 2025, the university prepared a draft action plan for implementing the agreement's principles on a more qualitative and responsible use of quantitative metrics in researcher assessment, which is expected to be approved in 2026, after which work on implementation will begin.

External research funding

In 2025, Roskilde University obtained a total of DKK 213 million in external grants for research and development projects. The university is thus maintaining the level from the previous year, when there was an increase. Below is a small selection of the grants from Danish and international research-financing private and public foundations that have been obtained by researchers from Roskilde University in 2025:

- Associate Professor Céline Brassart Olsen received an ERC (European Research Council) Starting Grant of DKK 11.2 million. The grant will support a research project that maps mothers' rights during pregnancy, childbirth and the postpartum period.
- Professor Nete Schwennesen received a Semper Ardens Accomplish grant of DKK 13 million from the Carlsberg Foundation for a project that will investigate how places – from clinical spaces to nature and virtual environments – can function as active resources in mental healing processes.
- Professor Kristine Niss received a Semper Ardens Accomplish grant of DKK 13 million from the Carlsberg Foundation. The research project can be significant for both basic physics theory and for practical areas such as the durability and sustainability of materials, through new experiments aimed at understanding how glass ages.
- Professor David Møbjerg Kristensen received a grant of DKK 10 million from the Velux Foundation. The purpose is to investigate the amount of pharmaceuticals and chemicals such as PCBs, PFAS and pesticides in Arctic whales and the possible consequences for the animals' health.

In addition, the university's researchers received major grants from, among others, the Independent Research Foundation of Denmark, the Villum/VELUX Foundations, the Carlsberg Foundation, the Novo Nordisk Foundation, Nordforsk and the Innovation Fund Denmark. Roskilde University has high-level research within social sciences, humanities, natural sciences, technical sciences and health sciences and has a strong focus on utilising its unique opportunities for interdisciplinary collaboration to better contribute to solutions to some of society's greatest challenges.

The PhD area

In 2025, Roskilde Doctoral Schools (RDS), the joint management advisory forum consisting of the heads of the four PhD schools and the Pro-rector, completed work on the action plan that has formed the basis for the strategically focused and developmental work across the PhD area at Roskilde University since the international evaluation in 2020. The efforts were reviewed and new joint initiatives were discussed at an RDS seminar in March.

The future finances in the PhD area were also discussed in RDS in connection with the preparations for the implementation of the new financial model for Roskilde University, which came into effect on 1 January 2026.

Education

Status of the implementation of the master programmes reform

The implementation of the master programmes reform under the framework of the political agreement "Reform of university education in Denmark" has had a robust and planned course of action in 2025, with a focus on establishing the necessary structures and processes. A comprehensive process for the implementation of the reform has been established and initiated during 2025 and forms a clear common basis for further work with all master's programmes at Roskilde University. At the same time, working groups for the development of master's degree programmes have been established, the associated terms of reference have been prepared and approved, and phase 1 has been completed for the first of two rounds. The effort will continue in 2026 and will focus on further rolling out and consolidating the master programmes reform, with the development of 75 ECTS programmes, business master's degree programmes and ensuring that all master's programmes integrate a critical and constructive approach to AI, sustainability, and strong basic academic knowledge, including in the social sciences, especially law, economics, data, and mathematics.

Continuing Professional Development

In 2025, Roskilde University consolidated the area of Continuing Professional Development (CPD) as a clearer business area with a focus on increased impact and quality in the offerings. Enrolment in the university's existing master's programmes increased significantly, in total by 57% across the master's programmes, which underlines a high level of demand. At the same time, collaboration with businesses, institutes and professional environments was strengthened with a view to expanding the portfolio and increasing relevance to the needs of the labour market. Against this background, RUC is entering 2026 with a strengthened basis for a more coherent CPD effort across the organisation.



Bachelor study commencement

As part of the 2-year development project “Study start for all”, systematic work has been carried out in 2025 to strengthen coherence, security and inclusion in the commencement process for the bachelor programmes. The common framework for the commencement course has been continued and adjusted with shorter days, more breaks and greater flexibility in participation, which has overall contributed to a more accessible start to studies. The evaluations show high levels of satisfaction among the new students, especially in relation to social communities, safe environments and a more inclusive alcohol and party culture. Overall, the adaptation and continued development of the commencement process has strengthened the transition to university life and created a good foundation for an inclusive study environment in the bachelor’s degree programmes.

Employability

In 2025, Roskilde University’s management set a clear strategic direction by defining a common understanding of career learning as the foundation for employability efforts and an integrated dimension in all study programmes. The common framework supports the development of uniform principles for implementation that strengthen progression through the programmes while maintaining professional identity. The decision creates a common basis for future educational development and links professionalism, practice and career skills more closely together. The common understanding will enhance internal coordination and collaboration with external partners, as well as contribute to a more clearly coherent and practice-oriented educational offering that equips students to become active and sought-after graduates.

Applications and admissions

In 2025, Roskilde University experienced a 5% increase in first-priority applications for bachelor’s admissions compared to last year’s admissions. A total of 1,895 people applied for admission. For the first time since 2020, the applications exceeded the number of study places offered.

The total enrolment in full-time education programmes measured on 1 October 2025 decreased by 10% compared to 2024. Bachelor programme enrolment decreased by 8% and master programme enrolment by 12%. The decrease in enrolment in bachelor’s programmes was primarily due to sectoral dimensioning, while the decrease in master programme enrolment was primarily due to the closure of the winter enrolment for the last of the university’s programmes with effect from winter 2025/2026. After this, none of the university’s programmes will have winter intakes.

In 2025, a number of initiatives were launched to ensure admissions from 2026 that balance the proportion of admissions from Denmark, the EU/EEA and other countries to the programmes.

Regional anchoring and value creation

Roskilde University is Zealand’s regional university. The regional anchoring has been strengthened in recent years based on Strategy RUC 2030: Interconnected and the sub-strategy for regional cooperation.

Based on a number of strategic partnerships, the university works purposefully to contribute to the development of Region Zealand by raising the educational level of young people and providing qualified labour.

Roskilde University's relocation plan is progressing with the takeover from Aarhus University of the master's degree programme in nursing and with the development of educational partnerships between programmes at Roskilde University and actors in Region Zealand.

Research collaboration and fundraising have also been strengthened through strategic partnerships. Several large projects targeting Region Zealand have been initiated, especially within knowledge collaboration with the business community. Roskilde University also participates in the regional business lighthouses Biosolutions and Fehmarn Lighthouse.

Cluster cooperation and entrepreneurship

Roskilde University is active in seven national business clusters and has participated in knowledge partner meetings and on the board of the Danish Life Science Cluster. The collaboration includes joint applications and initiatives, conferences, innovation environment development and startup support.

A Student Startup Hub has also been established. These efforts have led to an increasing number of students interested in entrepreneurship and more students who have received support from the Danish Foundation for Entrepreneurship (FFE - Micro Grants).

Roskilde University has also significantly developed its offerings for researchers in the area of fundraising and business start-up assistance. The number of processed patent inquiries has increased significantly in the Tech Transfer area and greater experience has been gained with patent processes, especially in relation to spinout cases. Finally, Roskilde University has co-developed a national network on commercialisation within the humanities and social sciences.

In 2025, it was also decided that an innovation and network centre should be established on campus to catalyse innovation, entrepreneurship, networking and other outward-looking activities at Roskilde University and in the outside world.

Administration and organisation

New acting chairman of the board

On 17 September, Dea Forchhammer took office as acting chairman of the board of Roskilde University, after Carsten Toft Boesen chose to resign as chairman. Dea Forchhammer is the director of Ungdomsøen. She was previously employed at A.P. Møller-Mærsk and comes from a background in political advocacy.

New Acting Pro-rector for Research

On 1 May, Professor Bjørn Thomassen took office as Acting Pro-rector for Research at Roskilde University, with responsibility for, among other things, ensuring a clear strategic direction for research and innovation, increased receipt of private and public funds, and closer collaborations with foundations. Bjørn Thomassen has extensive experience within Danish and international research and has been a member of the European Research Council for a number of years.

New Deputy Director of Staff and Press

On 1 May, Amalie Gatzwiller took office as the new Deputy Director of Staff and Press at Roskilde University, with responsibility for the university's staff function, including the Rector's Secretariat, policy and analysis, political advocacy, and press and communication. Amalie Gatzwiller has previously worked in the Ministry of Education's department and board, at Absalon University College and has held several leading roles at Roskilde University - including as head of the Policy and Analysis unit.

New Deputy Director of RUC Digital

On 1 October, Tina Skriver Didriksen took office as the new Deputy Director of RUC Digital at Roskilde University, responsible for IT operations, digitalisation and development of project and process management at the university. Tina Skriver Didriksen comes from a position as head of digitalisation and IT at the Danish Union of Teachers.



New head of department at the Department of People and Technology

On 1 May, Peter Kjær took office as the new head of the Department of People and Technology at Roskilde University, with responsibility for the department's daily management and for the quality of – and the ambitions for – the department's research and teaching. Peter Kjær comes from a position as Pro-rector for Research at Roskilde University and holds a Master of Science in Business Administration from Roskilde University.

Administrative operating model

In 2025, Roskilde University completed an intensive analysis and change process with the aim of strengthening the university's administrative operating model and supporting the university's core tasks; research and education. Based on insights into current tasks and task solutions, the university management has decided on a number of development initiatives to be implemented over the coming years. Among other things, the initiatives will contribute to bolstering execution capability, improve cross-functional cooperation and knowledge sharing, and free up resources that can be reallocated to where investments are needed. The development must ensure stronger coherence in the overall administrative support for research and education and equip the administration to support the changes that will come on an ongoing basis, including the major structural changes resulting from the master programmes reform.

Campus development in 2025

Roskilde University has invested a great deal of effort over a long period to develop the campus area. In 2025, several buildings underwent interior renovation to provide better and more inviting learning and research environments. The university will put the first three buildings into use at the start of the semester in February 2026.

Honorary Alumni Award

President of the Danish Nature Conservation Society Maria Reumert Gjerding received Roskilde University's Honorary Alumni Award 2025. She holds a Master of Science in Environmental Planning and International Development Studies from Roskilde University. The award is given to an alumna who has created a career worthy of recognition and who continues to build on Roskilde University's values and gives something back to society. Maria Reumert Gjerding credits Roskilde University with giving her invaluable skills in communication, negotiation and collaboration. The prize includes DKK 10,000, which will be donated to a charitable cause. Maria Reumert Gjerding has chosen to donate the prize to the Forests of the World.



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President of the Danish Nature Conservation Society Maria Reumert Gjerding received Roskilde University’s Honorary Alumni Award 2025. She holds a Master of Science in Environmental Planning and International Development Studies from Roskilde University.

1.3.2 Economic developments during the year

The result for the year shows a profit of DKK 55.1 million, which is a significant improvement compared to the budgeted profit of DKK 2.2 million. The deviation thus amounts to DKK 52.9 million.

The management considers the year's results satisfactory.

Financial performance compared to the budget

Total operating income has improved significantly by DKK 34.6 million and financial items by DKK 1.7 million, while total operating costs show a total reduction of DKK 16.6 million.

Table 1

Trends in the profit for the year, broken down by main items and compared with the 2025 budget

DKK millions	2025	Budget 2025	Deviation from Budget 2025
Operating income	964.9	930.3	34.6
Staff costs	-640.3	-636.2	-4.1
Other operating costs	-274.7	-295.4	20.7
Financial items	5.2	3.5	1.7
Profit/loss for the year	55.1	2.2	52.9
Staff cost as a percentage of operating income	66.4%	68.4%	-2.0%

Operating income

The realised revenue level in 2025 of DKK 964.9 million is DKK 34.6 million higher than the budget for 2025. The increase is primarily due to an extraordinary grant for basic research of DKK 15.8 million, which was awarded at the end of 2024, as well as a higher level of educational activities, which resulted in additional income of DKK 20.4 million compared to the budget.

Staff costs

Staff costs in 2025 included a marginal additional expenditure of DKK 4.1 million, which only constitutes approximately 0.6 percent of the total salary budget. The additional consumption can be attributed to, among other things, increased personnel costs in

the PhD and Master's areas totalling DKK 3.9 million and an increase in the holiday pay obligation of DKK 1.2 million compared to the budget.

The percentage of staff costs in operating income amounted to 66.4 percent in 2025, compared to 68.4 percent in the budget. The development in the percentage of staff costs for 2025 can be attributed to an increase in operating income, including the extraordinary Finance Act appropriation, as well as the increased level of income from educational activities.

Other operating costs

Roskilde University's other operating costs amounted to DKK 274.7 million in 2025 against the budgeted DKK 295.4 million. The lower consumption can be attributed to the rent exemption for the functionally renovated buildings of DKK 8.0 million and the payment of fewer other operating costs.

Financial items

Roskilde University's financial items represent an income of DKK 5.2 million in 2025 against a budgeted income of DKK 3.5 million. Interest income on securities and deposits in banks amounted to DKK 5.4 million in 2025.

Economic trends in balance sheet items

Assets

The assets primarily consist of cash and readily marketable securities. The securities consist of Danish government and mortgage bonds. As in 2024, Roskilde University has had an increased focus on improvements rather than maintenance, which is also seen in the development in the capitalisation of fixed assets from 2024 to 2025, where DKK 4.0 million has been capitalised on the furnishing of rented premises.

Liabilities

Roskilde University's liabilities consist of provisions and long-term and short-term liabilities and they amounted to DKK 309.0 million in 2025 compared to DKK 275.8 million in 2024. The majority of the liabilities are short-term liabilities, including prepaid Finance Act subsidies and liabilities relating to prepaid tied subsidies. The current liabilities also include holiday pay owed, debts to suppliers of goods and services and other deferred income.

The increase in liabilities compared to 2024 is attributable to prepaid tied subsidies and other deferred income.

Equity

Roskilde University's equity at the end of 2025 was 132.8 million DKK compared to 77.6 million DKK in 2024.

Capital resources

The total capital resources amounted to DKK 296.8 million at the end of 2025 compared to DKK 203.9 million at the end of 2024. At the end of 2025, cash and cash equivalents amounted to DKK 167.0 million out of the total capital resources. The

increase in total capital resources is primarily due to the year's profit and an increase in prepaid tied subsidies.

Monthly liquidity in 2025 averaged DKK 112.5 million excluding securities, which is an increase of DKK 41.0 million compared to the average in 2024.

The majority of the capital resources consist of the 1/12th rate from the Danish Agency for Higher Education and Science and payments from prepaid tied grants.

Events after the balance sheet date

In the opinion of management, no events have occurred after the end of the financial year of material importance for the 2025 annual report.



1.3.3 Table of key figures and financial ratios

DKK millions	2025	2024	2023	2022	2021
Income statement					
Government subsidies	751.6	689.8	664.7	634.7	684.9
Other subsidies	150.4	142.6	143.1	123.3	102.7
Sale of goods and services	7.0	7.5	3.9	5.8	5.7
Other income	55.9	47.9	29.2	23.7	25.6
Total operating income	964.9	887.8	840.9	787.5	818.9
Staff costs	640.3	603.4	580.8	581.3	569.4
Rent	72.7	72.7	76.6	71.2	70.3
Depreciation and amortization	11.6	11.3	8.0	6.7	5.9
Other operating costs	190.4	184.1	195.6	179.4	144.4
Total operating costs	915.0	871.5	861.0	838.6	790.0
Result before financial items and extraordinary items	49.9	16.3	-20.1	-51.2	28.9
Profit/loss for the year	55.1	24.1	-13.2	-63.3	26.7
Balance					
Fixed assets	60.4	56.0	52.7	38.7	34.4
Balance sheet total	441.7	353.4	317.6	322.3	360.0
Equity	132.8	77.6	53.5	66.8	130.1
Long-term debt liabilities	1.5	2.7	3.3	0.0	0.0
Financial key figures					
Profit ratio	5.7%	2.7%	-1.6%	-8.0%	3.3%
Liquidity ratio	148.7%	133.6%	121.3%	130.4%	166.4%
Solidity ratio	30.1%	22.0%	16.9%	20.7%	36.1%
Financing level	0.0%	0.0%	0.0%	0.0%	0.0%
Debt factor	0.0%	0.0%	0.0%	0.0%	0.0%
Equity percentage	13.8%	8.7%	6.4%	8.5%	15.9%

Calculation of financial ratios

$$\text{Profit ratio} = \frac{\text{Profit for the year before extraordinary items}}{\text{Operating income and financial income}} \times 100$$

$$\text{Liquidity ratio} = \frac{\text{Current assets}}{\text{Short-term debt excluding ordinary holiday pay obligation}} \times 100$$

$$\text{Solvency ratio} = \frac{\text{Equity}}{\text{Last balance}} \times 100$$

$$\text{Financing level} = \frac{\text{Long-term debt excluding frozen debts holiday funds and accrued donations}}{\text{Tangible fixed assets}} \times 100$$

$$\text{Debt factor} = \frac{\text{Long-term debt excluding accrued donations}}{\text{Operating income and financial income}} \times 100$$

$$\text{Equity percentage} = \frac{\text{Equity}}{\text{Operating income}} \times 100$$

	2025	2024	2023	2022	2021
Personnel (FTE)					
Academic staff	498	481	503	512	493
Part-time academic staff	70	65	65	69	81
Technical-administrative staff	377	366	372	382	394
Total staff FTEs	945	912	940	963	968
Study activity - ordinary education programmes					
Theory-Student FTEs	5,749	5,080	4,939	5,306	5,689
Internship-Student FTEs	49	59	52	64	68
Student FTEs in ordinary education programmes in total	5,798	5,139	4,991	5,370	5,757
Number of students admitted to bachelor's degree programmes	1,330	1,453	1,272	1,016	1,446
Number of admissions to master's programmes	1,637	1,854	1,474	1,280	1,485
Total number of students enrolled in regular education programs	7,630	6,917	6,532	6,461	7,118
Number of completed bachelor's degrees	794	987	1,062	1,087	1,112
Number of completed master's degrees	1,169	1,016	1,089	984	1,133
Study activity - part-time education/open education					
Full-year students, part-time education/open education, post-graduate programmes	77	94	112	105	121
Full-year students, part-time education/open education, non-post-graduate level/other education	57	61	50	45	80
Total full-year students, part-time education/open education	134	155	162	150	201

	2025	2024	2023	2022	2021
Course activities – revenue-funded business					
Course activities, revenue-based business, turnover DKK millions	1.5	0.8	0.1	0.5	1.0
Internationalisation					
Number of outgoing students (exchange students)	258	287	199	179	108
Number of incoming students (exchange students)	137	134	145	166	45
Number of foreign students on entire degree programmes in Denmark	2,014	1,777	1,329	1,089	1,148
PhD programmes					
Number of enrolled PhD students	178	167	169	195	182
Number of newly enrolled PhD students	39	44	40	45	35
Number of approved PhD theses	36	41	48	30	30
Research and dissemination					
Number of patents filed	0	0	1	0	0
Number of registered inventions	2	0	1	0	0
Number of projects with the business community	123	121	118	105	92
Number of external projects	419	420	450	394	355
Economic scope of cooperation with the business community, DKK million	43	42	47	44	39
Buildings					
Total building area (gross area calculated in m ²)	75,391	75,391	75,598	72,144	72,144

1.4 Expectations for the coming year

The year's profit of DKK 55.1 million for 2025 was a significant improvement compared to the budgeted profit of DKK 2.0 million. For 2026, Roskilde University is budgeting with total revenue of DKK 983.1 million and a bottom line showing a surplus of DKK 15.0 million.

Table 2

Roskilde University's budget for 2026

DKK millions	
Operating income	983.1
Staff costs	679.9
Other operating costs	291.7
Financial items	3.5
Profit/loss for the year	15.0

Budget 2026 shows a positive development due to the fact that Roskilde University was awarded basic research funding in November 2025 in connection with the political agreement on 'Research and Innovation 2026-2029' of 25.6 million DKK in 2026 and 32 million DKK in the years ahead. As a result, a surplus of DKK 15 million is budgeted for 2026.

The 2026 budget reflects a positive economic trend and shows that, as previously described, a solid financial foundation has been established for the years ahead, which is also necessary in light of the declining tuition income the university is facing. Financial leeway has been created that can be used to make necessary investments in restructuring parts of the core business to be more research-funded. At the same time, there remains a focus on implementing a number of initiatives associated with financial uncertainties. At the same time, Roskilde University recognises that there is a short-term financial risk associated with the expected administrative savings resulting from the government's national work programme. The uncertainty regarding scope and effect is not included in the budgets.

